


# 2025–26

# Report of the Trustees and Unaudited Financial Statements

London Parks and Green Spaces Forum

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# Reference and Administrative Details

## Executive Director

Ed Stannard

## President

Mike Fitt OBE

## Board of Trustees

Nigel Thorne (Chair up to 31 March 2026, retired)
Chloe Kane (Vice Chair up to 31 March 2026, Interim Chair from 1 April 2026)
Bernie Watson (Honorary Treasurer)
Kate Brown
Natalie Daniels
Ulrika Hogberg
Oliver Jones
Dr Ian Mell
Alex Lacy (from 12 February 2026)
Sean Faulkner (from 12 February 2026)
Shamila Jansz (from 12 February 2026)
Hannah Sayers (from 12 February 2026)
Emma McNamara (from 13 February 2026)

## Independent Examiner

**Olayinka Tomori**

Longmeade Consult Limited
The Old Rectory, Springhead Road,
Northfleet, Kent, DA11 8HN

## Bankers

**CAF Bank Limited**

25 Kings Hill Avenue, Kings Hill,
West Malling, Kent, ME19 4JQ

**Shawbrook Bank Limited**

Lutea House, Warley Hill Business Park,
The Drive, Great Warley, Essex, CM13 3BE

## About the Charity

Registered in England & Wales

**Trading Name**: Parks for London

**Registered Company No**: 8561415
**Registered Charity No**: 1156063

**Registered office**: Capel Manor College, Bullsmoor Lane, Enfield, EN1 4RQ
**Correspondence address**: Parks for London, PO Box 77664, London, SE6 9RQ

www.parksforlondon.org.uk
www.linktr.ee/parksforlondon
info@parksforlondon.org.uk

LinkedIn: Parks for London
Instagram: @parksforlondon
Bluesky: @parksforlondon.org.uk



# Report of the Trustees

**For the year ending 31 March 2026**

The trustees, who are also directors of the Charity, present their report with the financial statements of the Charity for the year ended 31 March 2026. The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and the Statement of Recommended Practice: Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and the Republic of Ireland (FRS 102) (Second edition effective 1 January 2019).

## Structure, Governance, and Management

### *Governing document*

London Parks and Green Spaces Forum ("the Charity") is a company limited by guarantee and a registered charity governed by its Memorandum and Articles of Association. The Charity trades as Parks for London.

The Charity has adopted the Charity Code of Governance for smaller charities. Each of the eight principles are addressed by the Board in rotation. During the year ended 31 March 2026, trustees discussed the following principles: Leadership; Board Effectiveness; and the Foundation Principle.

### *Recruitment and appointment of new trustees*

The Board of trustees is made up of a minimum of five and a maximum of fifteen trustees. As of 31 March 2026, there were 12 trustees. Five new trustees joined the Board in the year, bringing expertise in a variety of areas including green space management and maintenance, heritage, skills and inclusion, fundraising, income generation, partnerships, and governance.

### *Induction, training, and ongoing support of trustees*

New trustees undergo an induction programme to brief them on their obligations under charity and company law and the Charity's governing documents being the Memorandum and Articles of Association. Trustees are made aware of the Charity's decision-making processes and its financial performance; and provided with with the Parks for London Trustee Induction Pack which includes links to relevant resources, the current annual report and business plan, and governing documents. The Interim Chair acts as a source of information and guidance.

Trustees are offered training and personal development opportunities during their tenure. A trustee skills audit was updated in 2026 to assess training needs and inform future appointments.

### *Organisational structure*

The Board of Trustees governs the Charity. In 2025/26, the Board met in June (also AGM), September, December, and March. From April 2026 the Board will meet three times annually in person.

The Board takes strategic responsibility for the Charity whilst the day-to-day running of the Charity is the responsibility of the Executive Director.

### *Related parties*

The trustees confirm that there were no transactions with related parties during the year.

### *Risk management*

The trustees have a duty to identify and review the risks to which the Charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud or error.

The trustees review new and significant risks that the Charity might face at each Board meeting as required. Additionally, the assessment and management of risk is integrated into the annual strategic and business planning process in June each year. The Board comprehensively reviewed the risk register in June 2026 with reference to the Charity Governance Code Principle 5 – Decision making.

The Charity's main income is derived from annual partnership contributions from its supporters; we therefore endeavour to deliver a high quality, pro-active, and valuable service. We review and monitor our performance regularly via an annual supporter survey and by monitoring how and to what extent our supporters engage with our services throughout the year.

# Objectives, Activities, and Achievements

## *Public benefit*

The trustees confirm that they have complied with the duty in Section 17 of the Charities Act 2011 to have due regard to the Charity Commissions' general guidance on public benefit and that the activities carried out by the Charity during the period were all undertaken to further the Charity's objects. A detailed explanation is given under Activities and Achievements.

## *Objectives*

The Charity was set up with the following objects:

To provide or assist in the provision of facilities for recreation and other leisure time occupation in the interests of social welfare with the object of improving the conditions of life of the public by the improvement of parks and green open spaces in Greater London. In furtherance of this, the charity will provide an umbrella group for other interested organisations.

## Our Vision

a connected and valued green space sector, delivering for people and the environment

## Our Mission

to **connect**, **support**, and **advocate** for those who own, manage, and maintain London's parks and green spaces

## Things we care about

**P**eople

**A**ccess & inclusion

**R**esilience

**Q**uality

**S**kills

## *Activities and Achievements*

The last year has been an important one in the evolution of Parks for London. We have built on the foundations laid in the prior financial year through our strategy refresh and the launch of our new vision and mission incorporating our overarching pillars of **connect**, **support**, and **advocate**, and are pleased to present our activities in 2025–26 across these pillars.

## Connect

The **Heads of Park Services** network continues to meet quarterly, providing a valuable space for round table discussions, information sharing, peer learning, and capacity building. Guest speakers and sector partners, including the Greater London Authority (GLA) and Capel Manor College, contributed valuable updates.

We have grown the **Green Space Operations Network**, thanks to funding from the City Bridge Foundation, which enabled us to deliver four in-person workshops attended by over 150 colleagues. These looked at key topics such as on Flood Mitigation, Play & Playgrounds, Safety & Enforcement, and Strategic Development, and the post-event toolkits summarising the key discussions points and highlighting relevant resources have been downloaded 1,200 times, helping to amplify good practice within and beyond the network.

Complementing these networks, we have secured funding by the National Lottery Community Fund (via a partnership bid with Groundwork London and Capel Manor College) to establish a new **Early Career Network**. The network will formally launch in 2026 and broaden our offer so that our networks collectively support individuals throughout their parks career.

The funding from City Bridge Foundation has also enabled the expansion of ***Discuss***—an interactive email platform connecting green space staff across London to share advice, guidance, information, and support and learn from each other. During 2025/26, we grew the membership by 43% to over 200 subscribers and the new back-end infrastructure, developed with pro-bono support from the Worshipful Company of Information Technologists, has made the platform more efficient to manage.

## Support

We launched the newly updated suite of **integrated weed management resources** at the 2025 Integrated Weed Management Conference in Birmingham. Funded by Defra, the resources are freely available and have been downloaded more than 350 times. We will analyse user data captured to inform future development and engagement beyond London.

We were also commissioned by the Welsh Government to design and run training on integrated weed management for local authority representatives from across Wales. Delivered in partnership with Kersten UK in March 2026, the session combined classroom training with practical equipment demonstrations. An additional training session was delivered with Groundsfest Academy in February to professionals and volunteers in grounds maintenance and landscaping.

In July, we were joined by 111 colleagues for the webinar launch of our ***Environmental Visual Evaluation (EVE) tool***. This practical resource helps landowners and managers better understand women and girls' perceptions of safety through structured, collaborative evaluations of their green spaces. Since launch, it has been downloaded more than 450 times.

Starting February 2026, we introduced a monthly **lunch-and-learn webinar series**, complementing our existing networks. Each session features a guest presentation on a topic of interest, with first sessions covering parks asset mapping, and engaging young people in green space careers. A further eight webinars are scheduled for the coming year.

*Discuss* has also strengthened our **benchmarking** work, allowing us to gather and summarise data and insights around more topic areas, in addition to those we traditionally benchmark, such as park locking, circuses and funfairs, tennis and ball courts, sports strategies, and water play provision.

We worked with the University of Lincoln and Horticulture and Landscaping Apprenticeship Trailblazer Group to get a cohort to undertake the new Level 5 apprenticeship.

At the beginning of 2026, we prioritised **stakeholder engagement**, meeting with 24 representatives from London boroughs and major landowners to explore priorities and support needs. These discussions highlighted recurring themes, including funding pressures, safety, and skills, which we are looking to build into our work for the coming year and beyond.

## Advocate

We gave evidence to the **London Assembly Environment Committee** to support their investigation into London's parks and green spaces, and organised a site visit to showcase the breadth of work being delivered across boroughs and independent land managers in central London. The Committee's report, *Parks: Under Pressure*, was published in autumn 2025.

Our response to **The Guardian** article, *Locked playgrounds, broken paddling pools: it's a heatwave, but where will our children play*, was published online and in print on 5 July. We highlighted how council budgets have fallen and that there is no national strategy for green spaces, despite the huge benefits they offer. We also called for urgent policy and funding support for those delivering publicly accessible green spaces.

We also submitted a response to the GLA's **London Plan consultation**, drawing on feedback from our networks to emphasise the critical role of green infrastructure in creating a fairer, greener, and healthier London.

In October, we represented London at the **China Outdoor Sports Industry Conference** and promoted promote the work of our network to an audience of parks, sports, and leisure professionals from city and regional administrations across China.

Throughout the year, we continued to represent our sector on regional and national forums, including MLCHG's Parks Working Group, the Parks and Greenspaces APPG, GLA's GI Partnership, the Horticulture and Landscape Trailblazer Apprenticeship Group, and the London Urban Forest Partnership.

## *Looking forward*

In 2026/27, we look to further embed the Green Space Operations Network and Early Career Network.

We will also explore further ways to strengthen our role as a Centre for Excellence, both as a mechanism for increasing support to our core stakeholders, and as a vehicle for engaging with audiences that are not as familiar with us.

The launch of the Good Parks for London report in late 2026 will provide an opportunity to celebrate and recognise the fantastic work taking place across the city.

We will continue to influence, convene, and speak out on behalf of the sector to help our supporters understand, adapt, and initiate strategies and actions to achieve their goals, while using our voice to champion, lobby, and advocate for those who own manage and maintain our green spaces to Government and other political stakeholders.



# Financial Review

## *Results for the year*

As described above, the trustees undertook activities during the year in accordance with its charitable objectives, which generated a general funds net expenditure of £15,786 (2025: net income of £14,046), designated fund net expenditure of £9,999 (2025: net income of £9,999) and restricted fund net expenditure of £5,001 (2025: net expenditure of £4,999). These resulted in general funds of £45,497 carried forward into the next financial year.

## *Principal funding sources*

The principal sources of unrestricted funding during the year were through Partnership Contributions from landowners and managers, with 25 London Boroughs supporting the Charity, in addition to other major and independent landowners and managers, grounds maintenance contractors, and green space sector bodies involved with land management and training. The Trustees are very grateful to all the organisations who support us, a full list of which can be found on our website. Total Partnership Contributions in the year were £169,500 (2025: £185,120).

## *Reserves policy*

The trustees of the Charity review the reserves policy of the Charity each year in June. The Board has agreed to hold unrestricted general funds covering between three- and six-months' planned core expenditure and statutory redundancy costs, which equates to: £70,573 to £120,118, as of June 2026. The fund amounts to 45,497 (2025: £71,281).

## *Funds in deficit*

There are no funds in deficit.

## *Investment policy and objectives*

The trustees have the authority to invest the charity's assets as they deem fit. Deposits not immediately required in current accounts of £40,000 are held with Shawbrook Bank Limited. The account generated income of £1,483 (2025: £1,229).

## *Funds held as custodian for others*

The Charity did not hold funds within this year for others.

# Statement of Trustees' Responsibilities

The trustees (who are also directors of London Parks and Green Spaces Forum for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year. In preparing these financial statements, the trustees are required to:

a. select suitable accounting policies and then apply them consistently;

b. observe the methods and principles in the Charities SORP;

c. make judgments and accounting estimates that are reasonable and prudent;

d. state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and

e. prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by the Trustees on 25 June 2026 and signed on their behalf by:



**Chloe Kane** (Interim Chair & Trustee)

Date: 25 June 2026

# Independent Examiner's Report

**to the Trustees of London Parks and Green Spaces Forum**

I report to the charity trustees on my examination of the accounts of the charitable company for the year ended 31 March 2026.

## Responsibilities and basis of report

As the Charity's trustees of the charitable company (and its Directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the charitable company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

## Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

a. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or

b. the accounts do not accord with those records; or

c. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view which is not a matter considered as part of an independent examination; or

d. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities [applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)].

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



**Olayinka Tomori ACA DChA**

Date: 13 July 2026

Longmeade Consult Ltd
The Old Rectory
Springhead Road
Northfleet
Kent, DA11 8HN

# Statement of Financial Activities

## For the year ending 31 March 2026

| | 2025/26 | | | | 2024/25 |
|---|---|---|---|---|---|
| | **Unrestricted** £ | **Designated** £ | **Restricted** (see note 9) £ | **Total** £ | **Total** £ |
| **Income and Endowments** | | | | | |
| Donations and legacies | 98 | - | - | 98 | 3,381 |
| Investment Income (see note 2) | 1,483 | - | - | 1,483 | 1,229 |
| Partnership Contributions (see note 3) | 169,500 | - | - | 169,500 | 185,120 |
| Income from charitable activities | 8,755 | - | - | 8,755 | 15,309 |
| City Bridge Foundation grant | - | - | 17,270 | 17,270 | - |
| Total income and endowments | 179,836 | - | 17,270 | 197,106 | 205,039 |
| **Expenditure** | | | | | |
| Charitable activities (see note 4) | 195,622 | 9,999 | 22,271 | 227,892 | 195,992 |
| Total expenditure | 195,622 | 9,999 | 22,271 | 227,892 | 195,992 |
| **Net (Expenditure)/Income before transfers** | **(15,786)** | **(9,999)** | **(5,001)** | **(30,786)** | **9,047** |
| **Reconciliation of funds** | | | | | |
| **Total funds brought forward** | **61,283** | **9,999** | **5,001** | **76,283** | **67,236** |
| **Total funds carried forward** | **45,497** | - | - | **45,497** | **76,283** |

All activities are continuing.

The accompanying notes form part of these financial statements.

There are no recognised gains or losses other than those shown above in the Statement of Financial Activities.

The comparative Statement of Financial Activities is shown in Note 10 of these financial statements.

# Balance Sheet

## As at 31 March 2026

| | 2025/26 | | | 2024/25 |
|---|---|---|---|---|
| | **Unrestricted** £ | **Restricted** (see note 9) £ | **Total** (As at 31 March 2026) £ | **Total** (As at 31 March 2025) £ |
| **Current assets** | | | | |
| Debtors (see note 7) | 19,995 | - | 19,995 | 35,452 |
| Cash at bank | 78,211 | - | 78,211 | 101,257 |
| Subtotal | 98,206 | - | 98,206 | 136,709 |
| **Creditors** | | | | |
| Amounts falling due within one year (see note 8) | 52,709 | - | 52,709 | 60,426 |
| Net current assets | 45,497 | - | 45,497 | 76,283 |
| **Net assets** | **45,497** | **-** | **45,497** | **76,283** |
| **Unrestricted funds** | | | | |
| General (see note 9) | 45,497 | - | 45,497 | 61,283 |
| Designated (see note 9) | - | - | - | 9,999 |
| **Restricted funds** | | | | |
| Grants (see note 9) | - | - | - | 5,001 |
| **Total funds** | **45,497** | **-** | **45,497** | **76,283** |

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 March 2026.

The trustees have not required the charitable company to obtain an audit of its financial statements for the year ended 31 March 2026 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for:

a. ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006; and

b. preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements so far as applicable to the charitable company.

The financial statements were approved by the Board of Trustees on 25 June 2026 and were signed on its behalf by:



**Chloe Kane**
Interim Chair & Trustee

Date: 25 June 2026



**Bernie Watson**
Honorary Treasurer & Trustee

Date: 25 June 2026

The accompanying notes form part of these financial statements.

# Notes to the Account

**For the year ending 31 March 2026**

## 1. Accounting Policies

### *Accounting convention*

The financial statements have been prepared in accordance with Statement of Recommended Practice: Accounting and Reporting by Charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable to the UK and Republic of Ireland (FRS 102) (Second edition effective 1 January 2019) and the Companies Act 2006.

Assets and liabilities are initially recognised at historical costs or transaction value unless otherwise stated in the relevant accounting policy notes.

The charity meets the definition of a public benefit entity under FRS 102.

### *Preparation of accounts on a going concern basis*

The trustees consider there are no material uncertainties about the Charity's ability to continue as a going concern.

The trustees have considered the charity's ability to continue as a going concern. Due consideration has been given to assessing future income and expenditure including cash flow. The trustees believe that the level of reserves and prudence will ensure the charity will be able to continue in operational existence for the foreseeable future.

### *Income*

All income is included on the Statement of Financial Activities when the charity is legally entitled to the income, receipt is probable, and the amount can be quantified with reasonable accuracy. Gifts in kind are included in income at their estimated monetary value; staff time gifted by third party organisations is not included in the accounts. Where gifts in kind are received by way of vouchers, the face value of such vouchers is included in incoming resources.

### *Expenditure*

Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Where costs cannot be directly attributed to particular headings, they have been allocated to activities on a basis consistent with the use of resources.

Support costs have been allocated between governance costs and other support. Governance costs comprise all costs involving public accountability of the charity and its compliance with regulation and good practice.

Irrecoverable VAT is included with the category of expense to which it relates.

### *Tangible fixed assets*

The company owns no fixed assets, other than laptop computers which are expensed on acquisition or replacement.

### *Taxation*

The charity is exempt from corporation tax on its charitable activities.

### *Fund accounting*

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees. Designated funds are unrestricted funds set aside by the Trustees for a specific purpose.

Restricted funds are subjected to restrictions on their expenditure imposed by the donor.

### *Creditors and provisions*

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

### *Pensions*

The charity contributes to pensions for its employees. Employees may elect to take their pension contribution as salary. The pension costs charged in the financial statements represent the contribution payable by the charity and the employee during the year.

### *Statement of cash flows*

As a small charity, the charity is exempt from the requirement to produce a Statement of Cash Flows.

## 2. Investment Income

| | 2025/26 £ | 2024/25 £ |
|---|---|---|
| Bank account interest (£) | 1,483 | 1,229 |

## 3. Partnership Contributions

| | 2025/26 £ | 2024/25 £ |
|---|---|---|
| Amounts receivable from supporters (£) | 169,500 | 185,120 |

# 4. Expenditure

| Charitable activities | 2025/26 Unrestricted General £ | 2025/26 Unrestricted Designated £ | 2025/26 Restricted Grants £ | 2025/26 Total £ | 2024/25 Total £ |
|---|---|---|---|---|---|
| Staff costs (see note 5) | 170,395 | 8,239 | 14,193 | 192,827 | 167,434 |
| Consultancy & other fees | 1,800 | 1,760 | 5,001 | 8,561 | 4,999 |
| **Support costs** | | | | | |
| Payroll administration | 720 | - | - | 720 | 690 |
| HR – outsourced service | 5,112 | - | - | 5,112 | 5,248 |
| Travel | 3,670 | - | - | 3,670 | 3,591 |
| Telecoms | - | - | - | - | 1,657 |
| Website costs | - | - | - | - | 162 |
| Office supplies & furniture | 427 | - | - | 427 | 608 |
| Home workers allowance | 1,248 | - | - | 1,248 | 1,124 |
| Meeting costs | 1,007 | - | - | 1,007 | 1,149 |
| Events | 1,807 | - | 2,300 | 4,107 | - |
| Staff accommodation costs | 174 | - | - | 174 | 171 |
| IT (hardware & software) | - | - | - | - | 1,183 |
| IT outsourced service | 960 | - | - | 960 | 492 |
| Staff training | 138 | - | - | 138 | 142 |
| Insurance | 1,090 | - | - | 1,090 | 1,070 |
| Marketing & Comms | 537 | - | - | 537 | 91 |
| Subscriptions & memberships | 3,985 | - | 777 | 4,762 | 3,413 |
| Recruitment costs | - | - | | - | 829 |
| Sundry costs | 1,027 | - | - | 1,027 | 443 |
| Subtotal | 194,097 | 9,999 | 22,271 | 226,367 | 194,496 |
| **Governance costs** | | | | | |
| Independent examination fee | 1,440 | - | - | 1,440 | 1,380 |
| Trustee and other governance costs | 85 | - | - | 85 | 116 |
| Subtotal | 1,525 | - | - | 1,525 | 1,496 |
| **Total expenditure** | **195,622** | **9,999** | **22,271** | **227,892** | **195,992** |

## *2025 comparative*

| Charitable activities | 2024/25 Unrestricted £ | 2024/25 Restricted £ | 2024/25 Total £ |
|---|---|---|---|
| Staff costs (see note 5) | 167,434 | - | 167,434 |
| Consultancy & other fees | - | 4,999 | 4,999 |
| **Support costs** | | | |
| Payroll administration | 690 | - | 690 |
| HR – outsourced service | 5,248 | - | 5,248 |
| Travel | 3,591 | - | 3,591 |
| Telecoms | 1,657 | - | 1,657 |
| Website costs | 162 | - | 162 |
| Office supplies & furniture | 608 | - | 608 |
| Home workers allowance | 1,124 | - | 1,124 |
| Meeting costs | 1,149 | - | 1,149 |
| Events | - | - | - |
| Staff accommodation costs | 171 | - | 171 |
| IT (hardware & software) | 1,183 | - | 1,183 |
| IT outsourced service | 492 | - | 492 |
| Staff training | 142 | - | 142 |
| Insurance | 1,070 | - | 1,070 |
| Marketing & Comms | 91 | - | 91 |
| Subscriptions & memberships | 3,413 | - | 3,413 |
| Recruitment costs | 829 | - | 829 |
| Sundry costs | 443 | - | 443 |
| Subtotal | 189,497 | 4,999 | 194,496 |
| **Governance costs** | | | |
| Independent examination fee | 1,380 | - | 1,380 |
| Trustee resources, training, and memberships | 60 | - | 60 |
| Annual Return to Companies House | 56 | - | 56 |
| Subtotal | 1,496 | - | 1,496 |
| **Total expenditure** | **190,993** | **4,999** | **195,992** |

## 5. Staff Costs

| | 2025/26 £ | 2024/25 £ |
|---|---|---|
| Gross wages and salaries | 176,471 | 142,902 |
| Employer's National Insurance | 12,969 | 10,223 |
| Employer's pension costs | 3,387 | 14,309 |
| **Total** | **192,827** | **167,434** |

The average number of employees in the year was four (2025: four).

No employee had remuneration (excluding employer pension and national insurance contributions) over £60,000 in the year (2025: none).

## 6. Transactions with Trustees

A trustee, Sean Faulkner, provided training to a client of the charity through his business, Amenity IWM Services, for which they were paid £1,800. No other trustees received any remuneration in the year either for their work as trustees or for providing other services (2025: none).

## 7. Debtors

| | 2025/26 £ | 2024/25 £ |
|---|---|---|
| Partnership contributions | 19,500 | 34,950 |
| Other debtors | 495 | 502 |
| **Total** | **19,995** | **35,452** |

## 8. Creditors: Amounts falling due within one year

| | 2025/26 £ | 2024/25 £ |
|---|---|---|
| Independent examination fee | 1,440 | 1,380 |
| Staff salaries and expenses | - | 569 |
| Other taxes and social security | 669 | 4,968 |
| Consultants' fees | 1,800 | - |
| Other creditors | - | 209 |
| Deferred income | 48,800 | 53,300 |
| **Total** | **52,709** | **60,426** |

## 9. Movement of Funds

### *Unrestricted funds*

**Designated fund:** Funding from DEFRA, received at the end of 2024–25 to update and re-launch Parks for London's *Integrated Weed Management Reference Guide*, was held in a designated fund as the update and relaunch was due to be undertaken in 2025–26. The fund has been fully expended in the year.

### *Restricted Funds*

**GLA – Centre for Excellence (CfE) grant:** The external impact evaluators final report was received in 2025, and the grant was fully expended in the year.

**City Bridge Foundation grant**: In the year the Charity was awarded a grant from the City Bridge Foundation of £44,812 to be allocated over three years, commencing May 2025. The purpose of the grant is to grow and develop the Charity's *Discuss* email platform, which incorporates the Green Space Operations Network. The funding will be used to cover core staff time, staff training in membership retention, and network events. Funds of £17,270 received for year one were fully expended in the year. We expect to receive £13,516 in 2026–27 and a final tranche of £14,026 in 2027–28.

| | As at 31 March 2025 £ | Income £ | Expenditure £ | As at 31 March 2026 £ |
|---|---|---|---|---|
| **Unrestricted funds** | | | | |
| General funds | 61,283 | 179,836 | (195,622) | 45,497 |
| Designated fund | 9,999 | - | (9,999) | - |
| Subtotal | 71,282 | 179,836 | (205,621) | 45,497 |
| **Restricted funds** | | | | |
| GLA – CfE grant | 5,001 | - | (5,001) | - |
| City Bridge Foundation grant | - | 17,270 | (17,270) | - |
| Subtotal | 5,001 | 17,270 | (22,271) | - |
| **Total** | **76,283** | **197,106** | **(227,892)** | **45,497** |

### *2025 comparative movement in funds*

| | As at 31 March 2024 £ | Income £ | Expenditure £ | As at 31 March 2025 £ |
|---|---|---|---|---|
| **Unrestricted funds** | | | | |
| General funds | 57,236 | 195,040 | (190,993) | 61,283 |
| Designated fund | - | 9,999 | - | 9,999 |
| Subtotal | 57,236 | 205,039 | (190,993) | 71,282 |
| **Restricted funds** | | | | |
| GLA – CfE grant | 10,000 | - | (4,999) | 5,001 |
| Subtotal | 10,000 | - | (4,999) | 5,001 |
| **Total** | **67,236** | **205,039** | **(195,992)** | **76,283** |

# 10. Comparative Statement of Financial Activities (2025)

| | 2024/25 | | |
|---|---|---|---|
| | **Unrestricted** £ | **Restricted** (see note 9) £ | **Total** £ |
| **Income and Endowments** | | | |
| Donations and legacies | 3,381 | - | 3,381 |
| Investment Income (see note 2) | 1,229 | - | 1,229 |
| Partnership Contributions (see note 3) | 185,120 | - | 185,120 |
| Income from charitable activities | 15,309 | - | 15,309 |
| Total income and endowments | 205,039 | - | 205,039 |
| **Expenditures** | | | |
| Charitable activities (see note 4) | 190,993 | 4,999 | 195,992 |
| Total expenditures | 190,993 | 4,999 | 195,992 |
| **Net income/(expenditure) before transfers** | **14,046** | **(4,999)** | **9,047** |
| **Reconciliation of funds** | | | |
| **Total funds brought forward** | **57,236** | **10,000** | **67,236** |
| **Total funds carried forward** | **71,282** | **5,001** | **76,283** |


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